

### Disclaimer



This document does not constitute or form part of and should not be construed as, an offer to sell or issue or the solicitation of an offer to buy or acquire securities of the Company or any of its subsidiaries or affiliates (each, a "Relevant Entity") in any jurisdiction or an inducement to enter into investment activity. No part of this document, nor the fact of its distribution, should form the basis of, or be relied on in connection with, any contract or commitment or investment decision whatsoever. No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or the opinions contained herein. None of the Relevant Entities or any of their respective affiliates, advisers or representatives shall have any liability whatsoever (in negligence or otherwise) for any loss howsoever arising from any use of this document or its contents or otherwise arising in connection with the document. This document is highly confidential and being given solely for your information and for your use and may not be shared, copied, reproduced or redistributed to any other person in any manner.

This document has not been and will not be registered as a prospectus with the Monetary Authority of Singapore. Accordingly, this document is only addressed to and directed at persons who are (i) institutional investors under Section 274 of the Securities and Futures Act. Chapter 289 of Singapore (the "SFA"), or (ii) relevant persons pursuant to Section 275(1), or any persons pursuant to Section 275(1A), and in accordance with the conditions specified in Section 275, of the SFA. By reviewing this document, you are deemed to have represented and agreed that you and any customers you represent (1) are either an institutional investor as defined under Section 4A(1) of the SFA, a relevant person as defined under Section 275(2) of the SFA or a person referred to in Section 275(1A) of the SFA, and (2) agree to be bound by the limitations and restrictions described herein. The distribution of this document in certain jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions.

This document contains "forward-looking statements", which include all statements of historical facts, including, without limitation, any statements preceded by, followed by or that include the words "targets", "believes", "expects", "aims", "intends", "will", "may", "anticipates", "would", "could" or similar expressions or the negative thereof. Such forward-looking statements involve known and unknown risks. uncertainties and other important factors beyond the control of any Relevant Entity that could cause the actual results, performance or achievements of any Relevant Entity to be materially different from future results, performance or achievements expressed or implied by such forward-looking statements, including, among others, the achievement of anticipated levels of profitability, growth, cost and synergy of recent acquisitions, the impact of competitive pricing, the ability to obtain necessary regulatory approvals and licenses, the impact of developments in the economic, political and legal environment of Singapore and the PRC, volatility in stock markets or in the price of its shares, financial risk management and the impact of general business and global economic conditions.

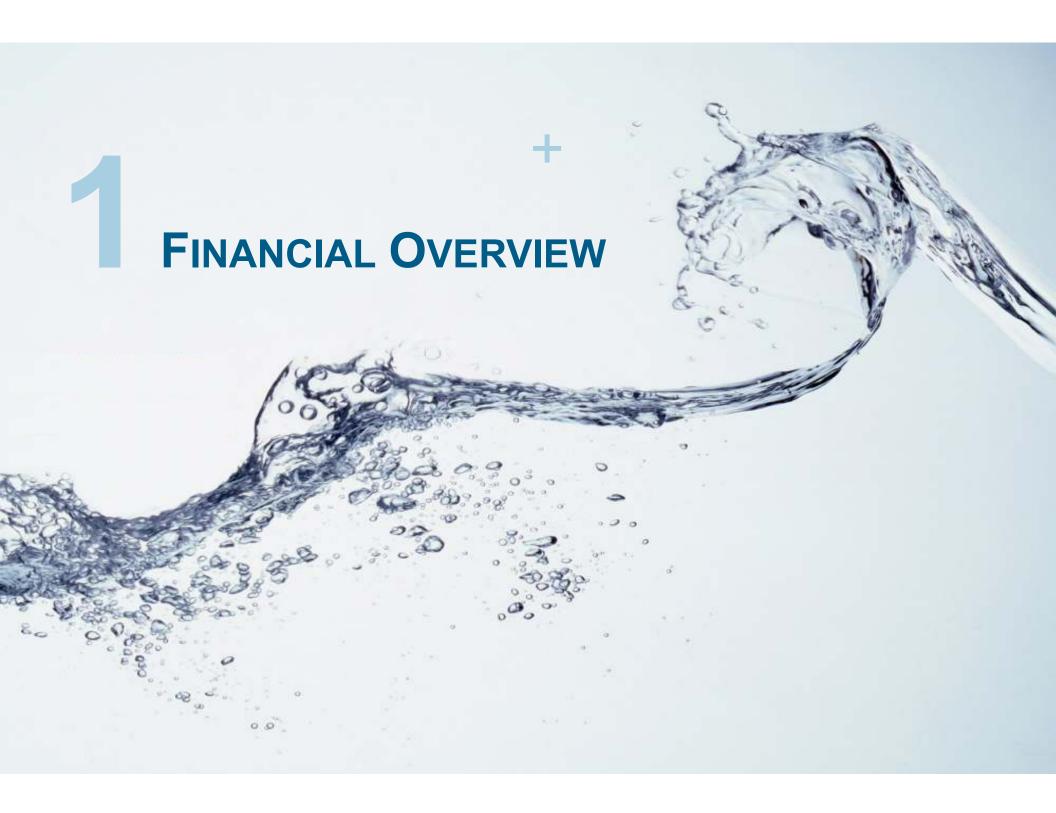
Such forward-looking statements are based on numerous assumptions regarding each Relevant Entity's present and future business strategies and the environment in which any Relevant Entity will operate in the future. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. These forward-looking statements speak only as at the date as of which they are made, and each Relevant Entity expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein to reflect any change in each Relevant Entity's expectations with regard thereto or any change in events, conditions or circumstances on which any such statements are based.

None of the Relevant Entities or any of their respective agents, employees or advisors intends or has any duty or obligation to supplement, amend, update or revise any of the forward-looking statements contained in this document.

This document includes measures of financial performance which are not measures of financial performance under Singapore Financial Reporting Standards ("SFRS"), such as "EBITDA". These measures are presented because the Company believes they are useful measures to determine the Company's operating cash flow and historical ability to meet debt service. However, EBITDA is not, and should not be used as, an indicator or alternative to profit from operating activities, profit for the year or cash flow, is not intended to represent funds available for debt service, dividends or other discretionary uses, is not a measure of financial performance under SFRS and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with SFRS. You should not compare the Company's EBITDA to EBITDA presented by other companies because not all companies use the same definition.

This document contains data sourced from and the views of independent third parties, In replicating such data in this document, no Relevant Entity makes any representation, whether express or implied, as to the accuracy of such data. The replication of any views in this document should be not treated as an indication that each Relevant Entity agrees with or concurs with such views.

The information contained in this document is provided as at the date of this document and is subject to change without notice.



# Financial Highlights



(S\$ 'Mil)	FY2014	FY2013	Change (S\$)	Change (%)
Revenue	202.3	185.0	17.3	9.3
- Engineering	139.7	144.4	4.7	(3.3)
- Treatment	62.6	40.6	32.0	54.3
EBITDA <sup>(1)</sup>	54.3	53.3	1.0	1.6
Employee Share Options	(4.7)	(1.8)	(2.9)	158.6
Interest expense on bond and bank borrowing	(8.0)	(3.7)	(4.3)	116.2
Foreign exchange gain/(loss)	(1.4)	2.1	(3.5)	n.m
Finance cost on convertible bonds (2)	(9.6)	(9.2)	(0.4)	4.7
Reporting net profit (3)	21.0	31.0	(10.0)	(32.3)
Adjusted profit for the year	44.7	43.6	1.1	2.5

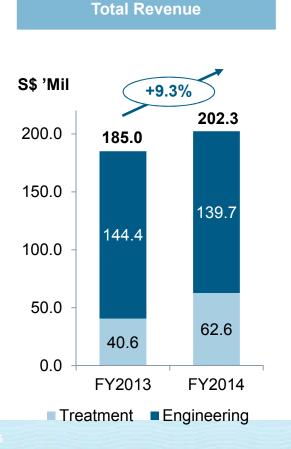
#### Notes:

- 1) EBITDA before employee share option expense which is phantom cost
- 2) The amortization of convertible bond which is purely accounting expense
- 3) Net profit which is before minority interest

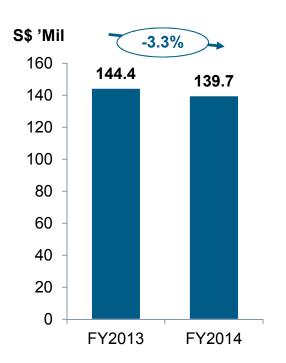
### Segment Revenue Performance



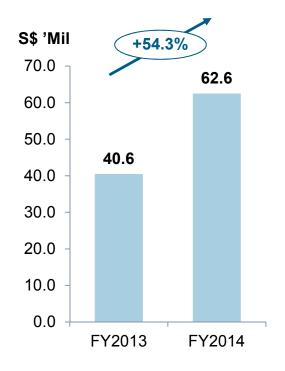
- FY2014 revenue increased 9.3% year-on-year, from S\$185.0 million to S\$202.3 million
- Water treatment segment revenue increased by 54.3%, from S\$40.6 million to S\$62.6 million for FY2014
- The water treatment business accounted for 30.9% of total revenue, up from 21.9% year-on-year. Company's newly acquired water plants are ramping up and are expected to generate stable and recurring revenue streams in the future







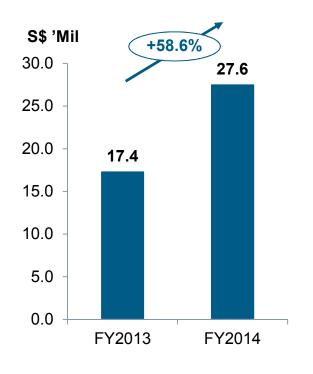
#### **Treatment Revenue**

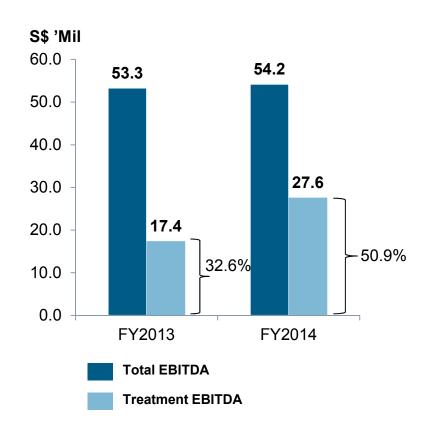


### Treatment EBITDA Performance



- Recurring water treatment EBITDA increased 58.6% for FY2014
- With the highly recurring and predictable water treatment business contributing to a larger percentage of EBITDA and newly acquired plants ramping up, we expect to see more healthy and stable growth going forward







### Post Memstar Acquisition



After the acquisition of Memstar, UEL has become a vertically integrated water solutions provider. Its integrated business model provides membrane product manufacturing, engineering, procurement, construction ("EPC"), and operational capabilities for water and wastewater treatment and reclamation projects. UEL's extensive project capabilities enable it to capture the entire value chain from membrane sales, construction to operation.

Segment	Description
Engineering, Procurement and Construction ("EPC")	<ul> <li>Provision of turnkey design and construction services in membrane based water and wastewater treatment, principally applying MBR</li> <li>Tailored to specific technological requirements of customers</li> <li>Services provided to the Investment Projects Segment and third-party municipal and industrial clients</li> <li>High profile projects completed for clients such as Sinopec, CNPC, CNOOC, and Sembcorp</li> </ul>
Water Investment Projects	<ul> <li>Investment in water and wastewater treatment assets typically backed by long term off-take arrangements</li> <li>Primarily Transfer Operate Transfer ("TOT") assets, but also Build Operate Transfer ("BOT") and Build Operate Own ("BOO") arrangements</li> <li>Off-take contracts provides a stable recurring cash flow</li> <li>Provision of O&amp;M services to 3<sup>rd</sup> party treatment facilities for a fee</li> <li>Key customers in the municipal and industrial sectors</li> </ul>
Membrane Products	<ul> <li>Leading manufacturer and supplier of polyvinylidene fluoride ("PVDF") hollow fibre membrane and membrane products, with strong R&amp;D capabilities</li> <li>Original Equipment Manufacturer for international brands like Hydranautics</li> </ul>

### On the Roll- FY2014 New Projects



<b>Project</b>	s Clinched	in FY2014
----------------	------------	-----------

Date	Location	Capacity (m³/day)	Value (S\$ m)	Project/Plant Type
19 Aug 2013	Shandong, China	40,000	20.0	BOT / wastewater treatment plant
28 Aug 2013	Jiangsu, China	100,000	19.0	EPC / wastewater treatment plant
10 Sep 2013	Liaoning, China	60,000	57.2	TOT, BOT / wastewater treatment plant
21 Oct 2013	Shandong, China	40,000	21.0	BOT / wastewater treatment plant
13 Jan 2014	Sichuan, China	150,000 100,000 80,000	33.0	BOT / wastewater treatment plant BOT / water supply BOT / wastewater recycling
14 Jan 2014	Hebei, China	60,000	50.0	EPC / wastewater treatment plant
12 Feb 2014	Jiangsu, China	30,000	31.0	TOT, BOT / wastewater treatment plant
27 Feb 2014	Fujian, China	200,000	120.0	EPC / wastewater treatment plant

• FY2014: Clinched 3 EPC projects and 5 investment projects in water and wastewater treatment to-date

KKR investment- Catalyst that provided the Group enough growth capital to seize opportunities as they emerge

## + Asset Portfolio



#### UEL's portfolio comprises more than 40 plants with a total of more than 2.5 million m³ /day capacity\*\*

#### Liaoning

#### Heilongjiang

Heilongjiang Shangzhi Harbin (M)

Capacity: 40,000 m<sup>3</sup>/day

Heilongjiang Qitaihe Wastewater (M)

Capacity: 50,000 m³/day

Heilongjiang Qitaihe Water Recycling (M)

Capacity: 40,000 m<sup>3</sup>/day

#### **Sichuan**

Sichuan, Guangan Wastewater (I)

Capacity: 40,000 m<sup>3</sup>/day

#### Henan

Henan Mengzhou Wastewater (M)

Capacity: 25,000 m<sup>3</sup>/day

Henan Mengzhou Water Recycling (M) - O&M

Capacity: 30,000 m<sup>3</sup>/day

#### **Anhui**

Anhui Hefei Wastewater (M) - O&M

Capacity: 180,000 m³/day

#### Guangdong

Guangdong Nansha Wastewater (I)

Capacity: 6,000 m³/day

Guangdong Huizhou Wastewater (I) - O&M

Capacity: 14,400 m³/day

Note:

M – Municipal I – Industrial O&M – Operations and Maintenance

#### Heilongjiang Hegang Wastewater (2 plants) (M)

Capacity: 80,000 m<sup>3</sup>/day

Heilongjiang Hegang Water Recycling (M)

Capacity: 30,000 m<sup>3</sup>/day

**Fujian** 

Fujian Yangli Wastewater (M)

Capacity: 200,000 m3/day

#### Hebei

Hebei Bazhou Wastewater (M)

Capacity: 40,000 m<sup>3</sup>/day

Hebei Shengfang Wastewater (M)

Capacity: 50,000 m<sup>3</sup>/day

Hebei Nanbao Wastewater (M)

Capacity: 80,000 m<sup>3</sup>/day

#### Liaoning Zhongxin Wastewater (M)

Capacity: 200,000 m³/day

Liaoning Xinmin Wastewater (M)

Capacity: 50,000 m<sup>3</sup>/day

Liaoning Hedong Wastewater (M) - O&M

Capacity: 30,000 m<sup>3</sup>/day

Liaoning Hedong Water Supply (M)

Capacity: 50,000 m<sup>3</sup>/day

Liaoning Diaobingshan Wastewater (M)

Capacity: 30,000 m<sup>3</sup>/day

Liaoning Liaoyang Wastewater (2 plants) (M)

Capacity: 55,000 m<sup>3</sup>/day

Liaoning Hongwei Wastewater (M)

Capacity: 15,000 m<sup>3</sup>/day

#### Shandong

Shandong Xintai Wastewater (M)

Capacity: 30,000 m³/day

Shandong Xinwen Wastewater (M)

Capacity: 50,000 m<sup>3</sup>/day

#### Jiangsu

Jiangsu Dafeng Port Wastewater (I)

Capacity: 30,000 m<sup>3</sup>/day

Jiangsu Dafeng Petrochem Wastewater (I)

Capacity: 10,000 m<sup>3</sup>/day

Jiangsu Siyang Wastewater (4 plants) (I)

Capacity: 70,000 m<sup>3</sup>/day

Jiangsu Qidong Wastewater (I)

Capacity: 30,000 m<sup>3</sup>/day

#### Shandong Changyi Wastewater (3 plants) (I)

Capacity: 95,000 m³/day

Shandong Changyi Water supply (I)

Capacity: 30,000 m<sup>3</sup>/day

Shandong Weifang Wastewater (I)

Capacity: 10,000 m<sup>3</sup>/day

Shandong Loude Wastewater (I)

Capacity: 20,000 m<sup>3</sup>/day

Shandong Yantai Wastewater (2 plants) (M)

Capacity: 70,000 m<sup>3</sup>/day





### **TOT/BOT/BOO Projects**

Туре	Plants	Status	Treatment Capacity (tonnes/day)
Municipal	13	In Operation	695,000
	8	Under Construction / In transition	445,000
Industrial	8	In Operation	226,000
	6	Under Construction / In transition	105,000

#### O&M

Туре	Plants	Status	Treatment Capacity (tonnes/day)
Municipal	5	In Operation	295,000
Industrial	1	In Operation	14,400

TOTAL 41 1,780,400

### Future Plans



- Expand contribution from recurring treatment business segment via TOT/BOT/O&M and membrane business
  - 2 Higher emphasis on industrial over municipal water treatment projects
    - **3** Focus on TOT over BOT projects
    - Create synergies through strategic alliances, cooperation and joint ventures
    - **5** Diversified financing options
  - 6 Continue focus on China
- 7 Further developing the upstream membrane business

